1. Risk Ref No: 2. Senior Risk Owner:	Description of Risk	Control measures already in place	Ri Sc (w kno con	rent isk ore rith own trols lace)	grore	Combined score	Additional mitigating actions/control measurers planned to achieve target score	Ri	rget isk ore	combined score	Additional Control measure owner	Target Date	commentary following review, inc. date	Additional Information and explanation
1. PF - Gov 1 2. Pensions Committee	Failure of Pensions Committee to manage the fund effectively, particulalry as a result of insufficient knowledge and skills	Policies and procedures adopted by pensions committee, specifically the committee training policy	L 3	4	12	2	Undertake a review of Committee Knowledge and Skills Ensure Pension Board vacancies are filled and regular meetings take place to provide additional review of Committee decisions	L 2	4	8	Anton sweet	on-going with quarterly review		Current score is influenced by the collective experience and consistency of the Pensions Committee, which has had a number of changes over the last 4 years
PF - Gov 2 Pensions Committee	Risk of Regulatory change: - Implementation of change risks - Consequences of change risks	Continuous engagement with MHCLG and other interested stakeholders	4	3	12	2		4	3	12		on-going with quarterly review	reduced from 15 as inception of pooling is no	The dictated change to pooling of investment arrangements and implementation of this presents a significant risk to the scheme. The frequency of new regulation and the relatively new role of the Pensions Regulator are also factors
1. PF - Inv1 2. Anton Sweet	The pension fund has insufficient available cash to meet its immediate (next 6 months) liabilities.	Cash flow forecasting of TM function Monthly review of asset allocation and cash levels	2	4	8	3		2	4	8		on-going with quarterly review		

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1. PF - Inv2	The pension fund has insufficient	Funding Strategy Statement	L	I 5	ပိ 15	The triennial valuation includes	L 2	I 5	10		Review again		This risk encapsulates the purpose
2. Pensions	available assets to meet its long	runding strategy statement	3	Э	13	provision for restoring the fund to	2)	10		at next		of the fund in trying to always
Committee	term liabilities.	Investment Strategy Statement				full funding over 19 years					Valuation -		have sufficient assets to meet
											2022		uncertain future liabilities with a
		Regular reporting of current				The current risk score partly							pool of assets with uncertain
		position to Committee				reflects that the fund was 86% funded at the last valuation. An							future investment performance
						improvement in the funding level							There is also the need to balance
						will reduce the likelihood of the							the funding needs of the fund
						risk occurring at some point in the							with the desire to keep
						future							contributions as low and constant
													as possible
1. PF - Inv3	Under performance of pension	ESG Policy within Investment	2	4	8		2	4	8		on-going with		Moving all assets to the
2. Pensions	investments due to ESG factors,	Strategy Statement requiring ESG									quarterly		management of Brunel, which has
Committee	including climate change.	factors to be considered in all									review		a greater focus on ESG and
		investment decisions.											climate change than the majority
													of our legacy investment
													managers, has considerably improved our management of
													these risks.
													Additional provision within the
													ISS will be consdiered as part of
													planned review in 2021.
1. PF - Inv4	Failure of Brunel to deliver either	Representation on the Brunel	2	4	8		2	4	8		on-going with		
	Fee savings or investment	Client Group and Oversight Board									quarterly		
Committee	performance										review		

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1. PF - Inv5 2. Anton Sweet	Insolvency of the fund's Global Custodian	Fund's assets held in client accounts not as assets of the custodian Additional oversight of custodian provided by Brunel for the assets they manage Review of credit worthiness and inherent business risk of custodian at tender phase	2	1 4	8		2	4	8		on-going with quarterly review		The designation of the fund's assets as client assets ensures that they cannot be appropriated by creditors of the Custodian bank in the case of that entity going into administration. As a result we should be able to recover substantially all of the assets of the fund held in custody but there would be considerable administrative and liquidity disruption.
1. PF - Admin1 2. Stephen Morton	Failure of Benefits Administration to perform their tasks, specifically leading to incorrect or untimely benefits payment.	Regular reporting to Committee Internal processes and proceedures Regular review by Internal and External audit	2	3	6		2	3	6		on-going with quarterly review	reduced from 9	The greater resiliance gained from the Peninsula Pensions shaed service has been balanced by greater complexity coming into the sceme benefits.
1. PF - Admin2 2. Stephen Morton	Legal challenge to fund, particulalrly in respect of the payment of pension benefits	Internal processes and proceedures Regular review by Internal and External audit	3	3	9	Receipt of revised regulations in respect of the exit cap, McCloud and Goodwin	2	3	6		on-going with quarterly review		The introduction and then revocation of the exit payment regulations has significantly increased the short term risk of legal challenge
1. PF - Admin3 2. Stephen Morton	Fraud, corrpuption or error either within investment assets or benefits administration	Internal controls and processes Regular review of controls, processes and outputs by internal and external audit	2	4	8		2	4	8		on-going with quarterly review		Brunel provides an extra layer of scrutiny and control with respect to the activities of external fund managers and related third parties

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1. PF - Admin4 2. Stephen Morton	The insolvency of an employer places additional liabilities on the fund and ultimately the remaining employers.	Admission agreements Guarantee bonds or other similar security	2	3	6		2	3	6		on-going with quarterly review	reduced from 9, target score incresed from 4	To ensure the on-going suitability of the guarantees in place a review should be undertaken after each formal valuation. Review of guarentee bonds currently underway, September 2020
1. PF - Admin5 2. SCC Section 151 Officer	Vulnerability to long-term staff sickness and staff turn-over, especially for higher graded posts.	None, other than experience of other staff within the sections	2	3	6		2	3	6		on-going with quarterly review	reduced from	Size and depth of staff resources at Peninsula Pensions helps to mitigate the risk Brunel provides some extra mitigation with respect to investment asset management Additional use of consultants and advisors could be used to manage loss of internal staff
1. PF - Admin6 2. SCC Section 151 Officer	Resiliance of IT including a breach of cyber security	SCC and DCC internal IT security measures Additional cyber security and resiliance provided by hosting of benefits administration database and investment accounting database by outside parties	2	4	8		2	4	8		on-going with quarterly review	Current score reduced from 12	
PF - Admin7 SCC Section Officer	Impact of COVID-19 crisis	Staff of Peninsula Pensions and SCC finance are working remotely without significant impact on performance. There are possible knock on consequneces for other risks on the risk register	3	2	6		3	2	6		on-going with quarterly review		Added as per Committee request at June 2020 meeting.